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**The Actuarial Foundation of Canada**  
**La Fondation actuarielle du Canada**

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**General Operating By-Law No. 1**

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A By-law relating generally to the conduct of the affairs of

**The Actuarial Foundation of Canada  
La Fondation actuarielle du Canada  
(the “Foundation”)**

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**General Operating By-Law No. 1**

A By-law relating generally to the conduct of the affairs of

**The Actuarial Foundation of Canada**  
**La Fondation actuarielle du Canada**  
(the “Foundation”)

**Whereas** the Foundation was incorporated under Part II of the *Canada Corporations Act* by Letters Patent dated the 22<sup>nd</sup> day of September, 2003;

**And whereas** the Foundation has applied for a Certificate of Continuance to be continued under the *Canada Not-for-Profit Corporations Act S.C. 2009, c.23*;

**Now therefore be it enacted** as a General Operating By-law of the Foundation to take effect in accordance with section 10.01 as follows:

**SECTION I**  
**Interpretation**

**I.01 Definitions**

In all By-laws and resolutions of the Foundation, unless the context otherwise requires:

“Act” means the *Canada Not-for-Profit Corporations Act, S.C. 2009, c. 23*, including any Regulations made pursuant to the Act and any statute or Regulations that may be substituted, as amended from time to time.

“Articles” means the original or restated articles of incorporation or articles of amendment, amalgamation, continuance, reorganization, arrangement or revival of the Foundation.

“Board” means the board of directors of the Foundation.

“By-laws” means this by-law and all other by-laws of the Foundation as amended and which are, from time to time, in force and effect.

“Director” means a member of the Board.

“Member” means a member of the Foundation and “Members” or “Membership” means the collective membership of the Foundation.

“Officer” means an officer of the Foundation.

“Operating Policies” means the operating policies approved by the Board in accordance with section 2.06 of this by-law.

“Ordinary Resolution” means a resolution passed by a majority of the votes cast on that resolution.

“Proposal” means a proposal submitted by a Member of the Foundation that meets the requirements of section 163 of the Act.

“Regulations” means the regulations made under the Act, as amended, restated or in effect from time to time.

“Special Resolution” means a resolution passed by a majority of not less than two thirds (2/3) of the votes cast on that resolution.

## **I.02 Interpretation**

In the interpretation of this By-law, unless the context otherwise requires, the following rules shall apply:

- (a) except where specifically defined herein, all terms contained herein and which are defined in the Act shall have the meanings given to such terms in the Act;
- (b) words importing the singular number only will include the plural and vice versa;
- (c) the word “person” will include an individual, sole proprietorship, partnership, unincorporated association, body corporate, and a natural person; and
- (d) if any of the provisions contained in the By-laws are inconsistent with those contained in the Articles or the Act, the provisions contained in the Articles or the Act, as the case may be, shall prevail.

## **SECTION II**

### **Financial and other Matters**

#### **II.01 Financial Year**

Unless otherwise changed by resolution of the Board, the financial year end of the Foundation shall be the 31<sup>st</sup> day of December in each year.

#### **II.02 Banking Arrangements**

The banking business of the Foundation shall be transacted at such bank, trust company or other firm or corporation carrying on a banking business in Canada or elsewhere as the Board may designate, appoint or authorize from time to time. The banking business or any part of it shall be transacted by an Officer or Officers of the Foundation and/or other persons as the Board may by resolution from time to time designate, direct or authorize.

### **II.03 Execution of Documents**

Deeds, transfers, assignments, contracts, obligations and other instruments in writing requiring execution by the Foundation may be signed by any two (2) of its Officers or Directors. In addition, the Board may from time to time direct the manner in which and the person or persons by whom a particular document or type of document shall be executed. Any person authorized to sign any document may affix the corporate seal (if any) to the document. Any Director or Officer may certify a copy of any instrument, resolution, By-law or other document of the Foundation to be a true copy thereof.

### **II.04 Public Accountant and Level of Financial Review**

The Foundation shall be subject to the requirements relating to the appointment of a public accountant and level of financial review required by the Act.

### **II.05 Annual Financial Statements**

The Foundation shall send copies of the annual financial statements and any other documents required by the Act to the Members between 21 to 60 days before the day on which an annual meeting of Members is held or before the day on which a written resolution in lieu of an annual meeting is signed, unless a Member declines to receive them. Alternatively, the Foundation may give notice to the Members stating that such documents are available at the registered office of the Foundation and any Member may request a copy free of charge at the registered office or by prepaid mail.

### **II.06 Operating Policies**

The Board may adopt, amend, or repeal by resolution such Operating Policies that are not inconsistent with the By-laws of the Foundation relating to such matters as terms of reference of committees, duties of Officers, Board code of conduct and conflict of interest as well as procedural and other requirements relating to the By-laws as the Board may deem appropriate from time to time. Any Operating Policy adopted by the Board will continue to have force and effect until amended, repealed, or replaced by a subsequent resolution of the Board.

## **SECTION III**

### **Members**

#### **III.01 Classes and Conditions of Membership**

Pursuant to the Articles, there shall be one (1) class of Members in the Foundation. Membership in the Foundation shall be available to Directors of the Foundation who shall automatically become Members of the Foundation upon being elected or appointed as Directors and to those individuals who have applied for and been admitted into membership in accordance with the Foundation's Operating Policies.

### **III.02 Rights of Members**

A Member of the Foundation shall have the right to receive notice of, attend, speak and participate at all meetings of Members and the right to one (1) vote at all meetings of Members.

### **III.03 Termination of Membership**

Membership in the Foundation is terminated when:

- (a) the Member dies;
- (b) the Member ceases to maintain the qualifications for membership set out in section 3.01;
- (c) the Member resigns by delivering a written resignation to the Chairperson of the Board which becomes effective at the time a written resignation is sent to the Foundation or at the time specified in the resignation, whichever is later;
- (d) the Member is removed as a Member of the Foundation in accordance with section 3.05;
- (e) the Member's term of membership expires, if any; or
- (f) the Foundation is liquidated or dissolved under the Act.

Subject to the Articles, upon any termination of membership, the rights of the Member automatically cease to exist. Where a person is no longer a Member, then such person shall be deemed to have also automatically resigned as a Director, an Officer and/or a committee member, as applicable, provided that the Board may, in its discretion, subsequently re-appoint such individual as an Officer or committee member if the Board deems it appropriate in the circumstances.

### **III.04 Membership Dues**

The Directors may determine the amount and the manner in which membership dues are to be paid. Members shall be notified in writing of the dues payable at any time by them and, if any are not paid within one (1) calendar month of the membership renewal date, the Members in default shall thereupon cease to be Members of the Foundation.

### **III.05 Discipline of Members**

The Board may suspend or remove any Member from the Foundation for any one or more of the following grounds:

- (a) violating any provision of the Articles, By-laws, or Operating Policies of the Foundation;
- (b) carrying out any conduct which may be detrimental to the Foundation as determined by the Board in its sole discretion; and/or
- (c) for any other reason that the Board in its sole and absolute discretion considers to be reasonable, having regard to the purposes of the Foundation.

In the event that the Board proposes that a Member should be expelled or suspended from membership in the Foundation, the Chairperson of the Board shall provide twenty (20) days notice of suspension or removal to the Member and shall provide reasons for the proposed suspension or removal. The Member may make written submissions to the Chairperson of the Board in response to the notice received within such twenty (20) day period. In the event that no written submissions are received by the Chairperson of the Board, he/she may proceed to notify the Member that the Member is suspended or removed from membership in the Foundation. Where written submissions are received in accordance with this section, the Board will consider such submissions in arriving at a final decision and shall notify the Member concerning such final decision within a further twenty (20) days from the date of receipt of the submissions.

#### **SECTION IV**

#### **Meetings of Members**

##### **IV.01 Annual Meetings**

An annual meeting of Members shall be held at such time in each year, as the Board may from time to time determine, provided that the annual meeting must be held not later than fifteen (15) months after holding the preceding annual meeting and no later than six (6) months after the end of the Foundation's preceding fiscal year. The annual meeting shall be held for the purpose of considering the financial statements and reports of the Foundation required by the Act to be presented at the meeting, electing Directors, appointing the public accountant and transacting such other business as may properly be brought before the meeting or is required under the Act.

##### **IV.02 Special Meetings**

The Board may at any time call a special meeting of Members for the transaction of any business which may properly be brought before the Members. On written requisition by Members carrying not less than five percent (5%) of the votes that may be cast at a meeting of Members sought to be held, the Board shall call a special meeting of Members, unless the exceptions in the Act are met. If the Directors do not call a meeting within twenty-one (21) days of receiving the requisition, any Member who signed the requisition may call the meeting.



#### **IV.03 Place of Meetings**

Meetings of Members may be held at any place within Canada as the Board may determine or outside Canada if all of the Members entitled to vote at such meeting so agree.

#### **IV.04 Special Business**

All business transacted at a special meeting of Members and all business transacted at an annual meeting of Members, except consideration of the financial statements, public accountant's report, election of Directors and re-appointment of the incumbent public accountant, is special business.

#### **IV.05 Notice of Meetings**

In accordance with and subject to the Act, notice of the time and place of a meeting of Members shall be given to each Member entitled to vote at the meeting by the following means:

- (a) by mail, courier or personal delivery to each Member entitled to vote at the meeting, during a period of 21 to 60 days before the day on which the meeting is to be held; or
- (b) by telephonic, electronic or other communication facility to each Member entitled to vote at the meeting, during a period of 21 to 35 days before the day on which the meeting is to be held.

Where the Foundation provides notice electronically, as referred to in section 4.05(b), and if a Member requests that notice be given by non-electronic means, the Foundation shall give notice of the meeting to the Member so requesting in the manner set out in section 4.05(a).

Notice of a meeting of Members shall also be given to each Director and to the public accountant of the Foundation during a period of 21 to 60 days before the day on which the meeting is to be held. Notice of any meeting of Members at which special business is to be transacted shall state the nature of that business in sufficient detail to permit the Member to form a reasoned judgment on the business and provide the text of any Special Resolution or By-law to be submitted to the meeting. The Directors may fix a record date for determination of Members entitled to receive notice of any meeting of Members in accordance with the requirements of section 161 of the Act. Subject to the Act, a notice of meeting of Members provided by the Foundation shall include any Proposal submitted to the Foundation under section 4.13.

#### **IV.06 Waiving Notice**

A Member and any other person entitled to attend a meeting of Members may in any manner and at any time waive notice of a meeting of Members, and attendance of any such person at a meeting of Members is a waiver of notice of the meeting, except where such person attends a meeting for the express purpose of objecting to the transaction of any business on the grounds that the meeting is not lawfully called.

#### **IV.07 Persons Entitled to be Present**

The only persons entitled to be present at a meeting of Members shall be those entitled to vote at the meeting, the Directors, the Officers and the public accountant of the Foundation and such other persons who are entitled or required under any provision of the Act, Articles or By-laws of the Foundation to be present at the meeting. Any other person may be admitted only on the invitation of the chair of the meeting or by Ordinary Resolution of the Members.

#### **IV.08 Chair of the Meeting**

The chair of Members' meetings shall be the Chairperson of the Board or the Vice-Chairperson of the Board if the Chairperson of the Board is absent or unable to act. In the event that the Chairperson of the Board and the Vice-Chairperson of the Board are absent, the Members who are present and entitled to vote at the meeting shall choose a Member to chair the meeting.

#### **IV.09 Quorum**

Subject to the Act, a quorum at any meeting of the Members shall be the lesser of a majority of the Members or five (5) Members. No business shall be transacted at any meeting of the Members unless the requisite quorum of Members is present at the time of the transaction of such business. For the purpose of determining quorum, a Member may be present in person, or by telephonic and/or by other electronic means.

#### **IV.10 Meetings Held by Electronic Means**

A Members meeting may be held by telephonic or electronic means in accordance with the Act as follows:

- (a) Any person entitled to attend a meeting of Members may participate in the meeting by means of such telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during the meeting, if the Foundation makes available such a communication facility and the meeting complies with the requirements in the Act and the Regulations. A person participating in a meeting by such means is deemed to be present at the meeting.

- (b) Notwithstanding clause (a), if the Directors or Members of the Foundation call a meeting of Members, those Directors or Members, as the case may be, may determine that the meeting be held, in accordance with the Act and the Regulations, entirely by means of a telephonic, electronic or other communication facility that permits all participants to communicate adequately with each other during the meeting.
- (c) Any person participating in a meeting of Members by means of a telephonic, electronic or other communication facility and entitled to vote at such meeting, may vote using the communication facility that the Foundation has made available for that purpose. When a vote is to be taken at a meeting of Members, the voting may be carried out by means of a telephonic, electronic or other communication facility only if that facility enables the votes to be gathered in a manner that permits their subsequent verification; and permits the tallied votes to be presented to the Foundation without it being possible for the Foundation to identify how each Member voted.

#### **IV.11 Absentee Voting by Mailed-In Ballot or Electronic Ballot**

A Member entitled to vote at a meeting of Members may vote by mailed-in ballot or may vote by means of a telephonic, electronic or other communication facility if the Foundation has prescribed by Operating Policies the procedures for collecting, counting, and reporting the results of any vote that enables the votes to be gathered in a manner that permits their subsequent verification, and permits the tallied votes to be presented to the Foundation without it being possible for the Foundation to identify how each Member voted.

#### **IV.12 Votes to Govern**

At any meetings of the Members, every question shall, unless otherwise provided by the Articles or By-laws or by the Act, be determined by Ordinary Resolution. The chair of the meeting shall not vote except to break a tie.

#### **IV.13 Proposals at Annual Meetings**

Subject to compliance with section 163 of the Act, a Member entitled to vote at an annual meeting may submit to the Foundation notice of any matter that the Member proposes to raise at the annual meeting (a "Proposal"). Any such Proposal may include nominations for the election of Directors if the Proposal is signed by not less than five per cent (5%) of the Members entitled to vote at the meeting. Subject to the Act, the Foundation shall include the Proposal in the notice of meeting and if so requested by the Member, shall also include a statement by the Member in support of the Proposal and the name and address of the Member. The Member who submitted the Proposal shall pay the cost of including the Proposal and any statement in the notice of meeting at

which the Proposal is to be presented unless otherwise provided by Ordinary Resolution of the Members present at the meeting.

#### **IV.14 Resolution in Lieu of Meeting**

A resolution in writing and signed by all the Members entitled to vote on that resolution at a meeting of Members is as valid as if it had been passed at a meeting of the Members, unless a written statement is submitted to the Foundation by a Director or by the public accountant in relation to their resignation, removal or replacement. A copy of every resolution of the Members shall be kept with the minutes of meetings of Members.

### **SECTION V** **Directors**

#### **V.01 Powers**

Subject to the Act and the Articles, the Board shall manage or supervise the management of the activities and affairs of the Foundation.

#### **V.02 Number of Directors**

The Board shall consist of a number of Directors between the minimum and maximum number of Directors specified in the Articles. The precise number of Directors on the Board shall be determined from time to time by the Members by Ordinary Resolution, or, if the Ordinary Resolution empowers the Directors to determine the number of Directors, by resolution of the Board. At least two of the Directors shall not be Officers or employees of the Foundation or its affiliates.

#### **V.03 Qualifications**

Each Director shall be an individual who is not less than eighteen (18) years of age. Each Director shall be a Member of the Foundation. No person who has been found by a court in Canada or elsewhere to be mentally incompetent, who has the status of a bankrupt, or who is an “ineligible individual”, as defined in the *Income Tax Act*, shall be a Director.

#### **V.04 Election of Directors and Term**

- (a) Subject to the Articles, Directors shall be elected by the Members by Ordinary Resolution at an annual meeting of Members at which an election of Directors is required. Every election of Directors shall be carried out with reference to the report of the nominating committee.

- (b) The terms of office of Directors shall be two (2) years or as determined by Ordinary Resolution of the Members. As much as possible, Directors shall be elected and shall retire in rotation.
- (c) If Directors are not elected at a meeting of Members, the incumbent Directors shall continue in office until their successors are elected.
- (d) Directors shall be eligible for re-election without limitation.
- (e) The Board shall establish a nominating committee, the details of which shall be set forth in the Operating Policies. In that event, the nominating committee will present a report to the Members for the election of Directors and such report will be prepared in accordance with the requirements of this By-law and the Operating Policies.

#### **V.05 Appointment of Directors**

Pursuant to the Articles, following the conclusion of the annual general meeting of Members each year, the Board may appoint Directors (the “appointed Directors”) to hold office for a term expiring not later than the close of the next annual meeting of Members. The number of appointed Directors shall not exceed one-third (1/3) of the number of Directors elected by the Members at the previous annual meeting of Members.

#### **V.06 Ceasing to Hold Office**

A Director ceases to hold office when the Director dies, resigns, is removed from office by the Members in accordance with section 5.08, or no longer fulfils all of the qualifications to be a Director set out in section 5.03, as determined in the sole discretion of the Board. Where a person is no longer a Director, then such person shall be deemed to have also automatically resigned as a Member, an Officer and/or a committee member, as applicable, provided that the Board may in its discretion subsequently re-appoint such individual as an Officer or committee member if the Board deems it appropriate in the circumstances.

#### **V.07 Resignation**

A resignation of a Director becomes effective at the time a written resignation is sent to the Foundation or at the time specified in the resignation, whichever is later.

#### **V.08 Removal**

The Members may, by Ordinary Resolution, passed at a meeting of Members, remove any Director from office before the expiration of the Director’s term and may elect a

qualified individual to fill the resulting vacancy for the remainder of the term of the Director so removed, failing which such vacancy may be filled by the Board.

#### **V.09 Filling Vacancies**

In accordance with and subject to the Act and the Articles, a quorum of the Board may fill a vacancy in the Board, except a vacancy resulting from an increase in the number or the minimum or maximum number of Directors, or from a failure of the Members to elect the number of Directors required to be elected at any meeting of Members. If there is not a quorum of the Board, or if the vacancy has arisen from a failure of the Members to elect the number of Directors required to be elected at any meeting of Members, the Board shall forthwith call a special meeting of Members to fill the vacancy. If the Board fails to call such meeting or if there are no Directors then in office, any Member may call the meeting. A Director appointed or elected to fill a vacancy holds office for the unexpired term of their predecessor.

#### **V.10 Delegation**

Subject to the Act, the Board may appoint from their number a managing director or a committee of Directors (which may be referred to as an executive committee) and delegate to the managing director or committee any of the powers of the Board, except those which may not be delegated by the Board pursuant to subsection 138(2) of the Act. Unless otherwise determined by the Board, such a committee shall have the power to fix its quorum at not less than a majority of its Members, to elect its chair and to otherwise regulate its procedure.

#### **V.11 Committees**

The Board may from time to time appoint any committee or other advisory body, as it deems necessary or appropriate for such purposes and, subject to the Act, with such powers as the Board shall see fit. Any committee member may be removed by the Board. Unless otherwise determined by the Board, a committee shall have the power to fix its quorum at not less than a majority of its Members, to elect its chair and to otherwise regulate its procedure.

#### **V.12 Confidentiality**

Every Director, Officer, committee member, employee and volunteer, shall respect the confidentiality of matters brought before the Board or before any committee of the Board. Employees and volunteers shall also keep confidential matters that come to their attention as part of their employment or volunteer activities.

### **V.13 Indemnification**

The Foundation shall provide present or former Directors or Officers with the indemnification described in section 151 of the Act.

## **SECTION VI** **Meetings of Directors**

### **VI.01 Calling of Meetings**

Meetings of the Board may be called by the Chairperson of the Board, the Vice-Chairperson of the Board or any two (2) Directors at any time.

### **VI.02 Place of Meetings**

Meetings of the Board may be held at the registered office of the Foundation or at any other place within or outside of Canada, as the Board may determine.

### **VI.03 Notice of Meeting**

Notice of the time and place for the holding of a meeting of the Board shall be given in the manner provided in section 8.01 of this By-law to every Director of the Foundation not less than 48 hours before the time when the meeting is to be held. Notice of a meeting shall not be necessary if all of the Directors are present, and none objects to the holding of the meeting, or if those absent have waived notice of or have otherwise signified their consent to the holding of such meeting. Notice of an adjourned meeting is not required if the time and place of the adjourned meeting is announced at the original meeting. Unless the By-law otherwise provides, no notice of meeting need specify the purpose or the business to be transacted at the meeting except that a notice of meeting of Directors shall specify any matter referred to in subsection 138(2) of the Act that is to be dealt with at the meeting.

### **VI.04 Regular Meetings**

The Board may appoint a day or days in any month or months for regular meetings of the Board at a place and hour to be named. A copy of any resolution of the Board fixing the place and time of such regular meetings of the Board shall be sent to each Director forthwith after being passed, but no other notice shall be required for any such regular meeting except if notice is required to be given because a matter referred to in subsection 138(2) of the Act, is to be dealt with at the meetings.

### **VI.05 Participation at Meeting by Telephone or Electronic Means**

If all of the Directors consent, a Director may, in accordance with the Regulations, participate in a Board meeting, by means of a telephonic, electronic or other

communications facility that permits all participants to communicate adequately with each other during the meeting. A Director participating in the meeting by such means shall be deemed for the purposes of the Act to have been present at that meeting. A consent pursuant to this section may be given before or after the meeting to which it relates and may be given with respect to all meetings of the Board and committees of the Board.

#### **VI.06 Quorum**

The lesser of five (5) or a majority of the number of Directors determined in accordance with section 5.02 constitutes a quorum at any meeting of the Board. For the purpose of determining quorum, a Director may be present in person, or, if authorized under this By-law, by teleconference and/or by other electronic means.

#### **VI.07 Votes to Govern**

Each Director may exercise one (1) vote. At all meetings of the Board, every question shall be decided by a majority of the votes cast on the question. The chair of the meeting shall not vote except to break a tie.

#### **VI.08 Dissent at Meeting**

Subject to the Act, a Director who is present at a Board meeting or a meeting of a committee of Directors is deemed to have consented to any resolution passed or action taken at the meeting unless:

- (a) the Director requests a dissent to be entered in the minutes of the meeting; or
- (b) the Director sends a written dissent to the secretary of the meeting before the meeting is adjourned; or
- (c) the Director sends a dissent to the Chairperson of the Board by registered mail or delivers it to the registered office of the Foundation immediately after the meeting is adjourned;

provided that a Director who votes for or consents to a resolution may not dissent.

#### **VI.09 Dissent of Absent Director**

A Director who was not present at a meeting at which a resolution was passed or action taken is deemed to have consented to the resolution or action unless, within seven (7) days after becoming aware of the resolution or action, the Director:

- (a) causes a dissent to be placed with the minutes of the meeting; or



- (g) sends a dissent to the Chairperson of the Board by registered mail or delivers it to the registered office of the Foundation.

#### **VI.10 Resolutions in Writing**

A resolution in writing, signed by all the Directors entitled to vote on that resolution at a Board meeting, shall be as valid as if it had been passed at a Board meeting. A copy of every such resolution in writing shall be kept with the minutes of the proceedings of the Board or committee of Directors. A resolution in writing may be done provided that the signature results from the application by a Director of a technology or a process that permits the following to be proven:

- (a) the signature resulting from the use by the Director of the technology or process is unique to the Director;
- (b) the technology or process is used by the Director to incorporate, attach or associate the Director's signature to the electronic document; and
- (c) the technology or process can be used to identify the Director.

### **SECTION VII** **Officers**

#### **VII.01 Appointment**

The Board may designate the offices of the Foundation, appoint Officers, specify their duties and, subject to the Act, delegate to such Officers the power to manage the affairs of the Foundation. A Director may be appointed to any office of the Foundation. An Officer may, but need not be, a Director unless this By-law otherwise provides. Two or more offices may be held by the same person.

#### **VII.02 Description of Offices**

Unless otherwise specified by the Board (which may, subject to the Act, modify, restrict or supplement such duties and powers), the offices of the Foundation, if designated and if Officers are appointed thereto, shall have the following duties and powers associated therewith, as well as such other duties and powers as the Board may specify from time to time:

**Chairperson of the Board** - The Chairperson of the Board shall be a Director. The Chairperson of the Board shall, when present, preside at all meetings of the Board and of the Members.

**Vice-Chairperson of the Board** - The Vice-Chairperson of the Board, if one is to be appointed, shall be a Director. If the Chairperson of the Board is absent or is

unable or refuses to act, the Vice-Chairperson of the Board, if any, shall, when present, preside at all meetings of the Board and of the Members.

**Secretary** - If appointed, the Secretary shall attend and be the Secretary of all meetings of the Board, Members and the executive committee (if any) of the Board. The Secretary shall enter or cause to be entered in the Foundation's minute book, minutes of all proceedings at such meetings; the Secretary shall give, or cause to be given, as and when instructed, notices to Members, Directors, the public accountant and members of committees; the Secretary shall be the custodian of all books, papers, records, documents and other instruments belonging to the Foundation.

**Treasurer** - The Treasurer shall be responsible for the maintenance of proper accounting records in compliance with the Act as well as the deposit of money, the safekeeping of securities and the disbursement of funds of the Foundation; whenever required, the Treasurer shall render to the Board an account of all such person's transactions as Treasurer and of the financial position of the Foundation.

**Executive Director** - The Executive Director, if one is appointed, shall supervise the day to day operations and administration of the Foundation. The Board may delegate to the Executive Director the power to manage and direct the business and affairs of the Foundation and to employ and discharge agents and employees of the Foundation. The Executive Director shall be a non-voting member of all committees of the Foundation. Any duties of the Secretary may be delegated by the Board to the Executive Director. The Executive Director shall conform to all lawful orders given by the Board of Directors of the Foundation and shall at all reasonable times give to the Board all information it may require regarding the affairs of the Foundation.

The duties of all other Officers of the Foundation shall be such as the terms of their engagement call for or the Board or the Chairperson requires of them. The Board may from time to time and subject to the Act, vary, add to or limit the powers and duties of any Officer.

### **VII.03 Term of Office**

Officers, except the Executive Director, shall hold their position for a period of one (1) year, or, in those cases where an Officer is appointed by the Board to fill a vacancy during the year, until the first meeting of the Board immediately following the annual general meeting.

#### **VII.04 Vacancy in Office**

In the absence of a written agreement to the contrary, the Board may remove, whether for cause or without cause, any Officer of the Foundation. Unless so removed, an Officer shall hold office until the earlier of:

- a. the Officer's successor being appointed;
- b. the Officer's resignation;
- c. such Officer ceasing to be a Director (if a necessary qualification of this appointment); or
- d. such Officer's death.

If the office of any Officer of the Foundation shall be or become vacant, the Board may appoint a person to fill such vacancy.

### **SECTION VIII** **Notices**

#### **VIII.01 Method of Giving Notices**

Subject to sections 4.05 and 6.03, any notice to be given (which term includes sent, delivered or served) pursuant to the Act, the Articles, the By-laws or otherwise to a Member, Director, Officer, member of a committee of the Board, or the public accountant shall be sufficiently given:

- (a) if delivered personally to the person to whom it is to be given or if delivered to such person's address as shown in the records of the Foundation or in the case of notice to a Director to the latest address as shown in the last notice that was filed by the Foundation in accordance with the Act and received by Corporations Canada; or
- (b) if mailed to such person at such person's recorded address by prepaid ordinary or air mail; or
- (c) if sent to such person by telephonic, electronic or other communication facility at such person's recorded address for that purpose; or
- (d) if provided in the form of an electronic document in accordance with the Act.

A notice so delivered shall be deemed to have been given when it is delivered personally or to the recorded address as aforesaid; a notice so mailed shall be deemed to have been given when deposited in a post office or public letter box; and a notice so sent by any means of transmitted or recorded communication shall be deemed to have been given when dispatched or delivered to the appropriate communication company or agency or its representative for dispatch. The Secretary may change or cause to be

changed the recorded address of any Member, Director, Officer, public accountant, or member of a committee of the Board in accordance with any information believed by the Secretary to be reliable. The declaration by the Secretary that notice has been given pursuant to this By-law shall be sufficient and conclusive evidence of the giving of such notice. The signature of any Director or Officer of the Foundation to any notice or other document to be given by the Foundation may be written, stamped, type-written or printed or partly written, stamped, type-written or printed.

#### **VIII.02 Computation of Time**

Where a given number of days' notice or notice extending over a period is required to be given under the By-laws, the day of service, posting or other delivery of the notice shall not, unless it is otherwise provided, be counted in such number of days or other period.

#### **VIII.03 Undelivered Notices**

If any notice given to a Member is returned on two consecutive occasions because such Member cannot be found, the Foundation shall not be required to give any further notices to such Member until such Member informs the Foundation in writing of his or her new address.

#### **VIII.04 Omissions and Errors**

The accidental omission to give any notice to any Member, Director, Officer, member of a committee of the Board or public accountant, or the non-receipt of any notice by any such person where the Foundation has provided notice in accordance with the By-law or any error in any notice not affecting its substance shall not invalidate any action taken at any meeting to which the notice pertained or otherwise founded on such notice.

#### **VIII.05 Waiver of Notice**

Any Member, proxyholder, Director, Officer, member of a committee of the Board or public accountant may waive or abridge the time for any notice required to be given to such person, and such waiver or abridgement, whether given before or after the meeting or other event of which notice is required to be given shall cure any default in the giving or in the time of such notice, as the case may be. Any such waiver or abridgement shall be in writing except a waiver of notice of a meeting of Members or of the Board or of a committee of the Board, which may be given in any manner.

**SECTION IX**  
**Articles and By-Laws**

**IX.01 Amendment of Articles**

The Articles of the Foundation may only be amended if the amendment is confirmed by a Special Resolution of the Members. Any amendment to the Articles is effective on the date shown in the certificate of amendment.

**IX.02 By-law Confirmation**

In accordance with the Articles and subject to the Act, any By-law, amendment or repeal of a By-law shall require confirmation by Special Resolution of the Members.

**IX.03 Effective Date of Board Initiated By-law, Amendment or Repeal**

Subject to the Act, the Board may by resolution, make, amend or repeal any By-laws that regulate the activities or affairs of the Foundation. Any such By-law, amendment or repeal shall be effective from the date of the Special Resolution of the Members confirming such By-law, amendment or repeal. A Board resolution is not required to make, amend or repeal any By-law which is made pursuant to subsection 197 (1) of the Act.

**SECTION X**  
**Effective Date**

**X.01 Effective Date**

This By-law is effective upon the issuance of a Certificate of Continuance of the Foundation by the federal Government under the *Canada Not-for-Profit Corporations Act* and approval of the By-law by Special Resolution of the Members.

**Enacted** by the Directors of the Foundation this 11<sup>th</sup> day of June 2014.

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Chairperson of the Board

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Secretary

**Approved** by the Members of the Foundation this 11<sup>th</sup> day of June 2014.

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Secretary